



# WAR ROOM

ONLINE JOURNAL OF THE U.S. ARMY WAR COLLEGE

**INDEX OF ARTICLES & FEATURES**

**VOLUME 13 (SPRING 2020)**

## **WEEK OF 6 APRIL 2020 – ISSUE 1**

### [THE U.S. ARMY IN THE 20TH CENTURY: AN INTERVIEW WITH BRIAN LINN](#)

By Brian Linn and Michael Neiberg April 7, 2020

*The 20th century was full of change for the US Army. Brian Linn, one of the finest students & historians of that change traces his path & techniques documenting the institution since 1899. He joins @MichaelNeiberg @historyTAMU*

### [WHAT MAKES A CIVILIAN?](#)

By Alice Hunt Friend April 9, 2020

*What qualities make for a good civilian? Odd question but in the realm of the civ-mil discussion a very important one. @ahfdc examines just what qualities we'd like to see in our civilian leadership.*

### [PAST, PRESENT AND FUTURE: THE TRANSATLANTIC ALLIANCE](#)

By Stanley Sloan and Ron Granieri April 10, 2020

*Will NATO survive the current world situation, the current administration and the actions of Russia? @SRS2\_ stops by the studio to discuss with @RonaldGranieri.*

## **WEEK OF 13 APRIL 2020 – ISSUE 2**

### [THE MAN IN THE MACHINE: IS AVIATION'S WEAKEST LINK THE PILOT?](#)

By Timothy Schultz and JP Clark April 14, 2020

*What is the greatest limitation the U.S. has to overcome to maintain dominance in the air? Some believe it's the human in the machine. @probswithpilots joins @jpclark97 in the studio to discuss the impact of pilots on aviation @NavalWarCollege.*

### [ELLUL'S "PROPAGANDA": OVER FIFTY YEARS' WARNING, BUT ARE WE LISTENING? \(DUSTY SHELVES\)](#)

By Jon Herrmann April 16, 2020

*What could a 55 year old book from France tell us about modern day "fake news?" Quite a lot apparently. Jon Herrmann takes a look at Jacques Ellul's Propaganda: The Formation of Men's Attitudes for our DUSTY SHELVES series.*

### [CULTIVATING INTERNATIONAL RELATIONS ONE STUDENT AT A TIME](#)

By Juan Carlos Correa, Brian Foster and Jeffrey McDougall April 17, 2020

*International Fellows have been a crucial part of the USAWC resident experience for 42 years. The new IF Continuing Ed Pgm seeks to grow the relationships beyond the 10 mos of classroom time.*

**WEEK OF 20 APRIL 2020 – ISSUE 3**[CBD: SNAKE OIL OR A G.I.'S NEW HOPE?](#)

By Tina Cancel and Ron Granieri April 20, 2020

*Federal law says CBD is legal. But if you're in the military or a fed employee it's off limits. Should the DoD change that rule in hopes of harnessing the claimed healing power of CBD products? Tina Cancel joins @RonaldGranieri.*

[START WITH BOOK THREE: FINDING UTILITY IN CLAUSEWITZ'S ON WAR](#)

By Thomas Bruscano April 21, 2020

*What if we're all using the wrong parts of Clausewitz's works? @BruscanoTom suggests another look at which of On War's books are best suited to the modern military strategist.*

[CULTURAL TERRAIN IN DOMESTIC OPERATIONS](#)

By Michele Devlin, Steven Warnstadt and Jacqueline E. Whitt April 23, 2020

*The Nat'l Guard response to the current COVID-19 pandemic is fraught with the intricacies of cultural terrain like no other disaster response. Michelle Devlin and @SteveWarnstadt join @notabattlechick to discuss @northerniowa.*

[THE INFORMATION APOCALYPSE, PART VI: PARANOIA AND PRIVACY](#)

By Mari Eder April 24, 2020

*Whether it's your phone, your smart watch or that new voice asst on the end table, you're giving information away daily. But who's collecting it? @mk2353 tells us to be a little more wary.*

**WEEK OF 27 APRIL 2020 – ISSUE 4**[FIGHTING OVER THE LAW OF WAR](#)

By Jonathan Gumz and JP Clark April 28, 2020

*How do you enforce international law in the conduct of war when all the participants don't acknowledge the laws? Johnathan Gumz joins @jpclark97 to look at the conventions of war and non-state actors @History\_Bham.*

[THE RISE OF THE LIBERAL WORLD ORDER](#)

By Samantha A. Taylor April 29, 2020

*As China rises in prominence & Russia flexes its muscles what is to become of the present liberal world order? @drpurpleunicorn looks to the beginnings of our present dominant ideology to understand what's ahead.*

[LEADERSHIP ROLE MODELS IN FICTION REVISITED: A WHITEBOARD](#)

By War Room April 30, 2020

*Leadership comes in all shapes and sizes. Some good, some bad. We can learn something from all of it. What leaders in fiction have something to teach us - Pt 2.*

**WEEK OF 4 MAY 2020 – ISSUE 5**[GREAT WAR IN THE GREAT LAKES REGION OF AFRICA](#)

By Laura E. Seay and Ron Granieri May 5, 2020

*How do you get the institution stronger w/o strengthening the institution? A ridiculous question unless you're talking about development in the central African region.*

*@texasinafrica joins @RonaldGranieri to explain why governance is hard.*

[IMPERIAL ECHOES AND CONTEMPORARY CONFLICT IN THE MIDDLE EAST](#)

By David Sorenson and Ron Granieri May 6, 2020

*Dave Sorenson joins @RonaldGranieri to present a whirlwind overview of the conflicts and interactions of the nations of the Middle East and what it means to the U.S., our allies and the world @HQAirUniversity.*

[RUSSIA, LIBYA AND WEAPONIZING HUMAN MIGRATION](#)

By Mark Grey May 7, 2020

*Could Russia use immigration flow as a weapon against Europe? By controlling Libya they have the means to flood the EU w/refugees. Mark Grey examines the threat. @northerniowa.*

[EVOLUTIONARY STRATEGY TO COMBAT STRATEGIC ATROPHY](#)

By Bryan Groves and Ron Granieri May 8, 2020

*In national security atrophy equals irrelevance. @USASOCNews is releasing a new strategy to "leverage adaptive & innovative institutions, empowered Soldiers, & integrated units"*

*Bryan Groves joins @Ronald Granieri to discuss the way ahead @USArmy.*

**WEEK OF 11 MAY 2020 – ISSUE 6**[NEGLECT AND ATTENTION IN THE WESTERN HEMISPHERE](#)

By Eric Farnsworth and Jacqueline E. Whitt May 12, 2020

*In life it's easy to get so focused on one area that you miss what's right in front of you. The same goes for national security. @ericfarns joins @notabattlechick to discuss U.S. security concerns in the Western hemisphere @ascoa.*

[MILITARY SOCIETY IN EARLY MODERN EUROPE: ANDRÉ CORVISIER \(DUSTY SHELVES\)](#)

By Daniel Krebs May 14, 2020

*In a time when the civ-mil divide is under so much scrutiny, there is great benefit in studying the classic works of André Corvisier as he examines the soldier's place in society. Daniel Krebs tells us why we need to pull Corvisier off our DUSTY SHELVES.*

[MORAL LEADERSHIP IN COMPLEX STRATEGIC ENVIRONMENTS](#)

By Todd A. Schmidt May 15, 2020

*As humans we are riddled with cognitive biases and as military members we must learn to recognize those biases and overcome them with facts and objectivity. The survival of the profession demands it.*

**WEEK OF 18 MAY 2020 – ISSUE 7**[INCLUSIVITY, DIVERSITY AND THE MILITARY AS A LEADER OF CHANGE \(EISENHOWER SERIES\)](#)

By Joseph Buccino, Samuel Smith, Vianesa Vargas and Ron Granieri May 19, 2020

*How does an institution built on uniformity reflect the very diverse society that it defends? How does the military accomplish diversity & inclusivity while maintaining unit cohesion & readiness?*

[THE FEW, THE PROUD, THE LAST: MARINE CORPS RECRUITING AND GAMING IN A COVID-19 WORLD](#)

By Damien O'Connell May 21, 2020

*Are gamers "pasty, cellar-dwelling slackers, covered in Cheetos & underachievement" or the warriors of the future? The Marines need to figure it out because traditional recruiting doesn't work during a pandemic.*

[EFFECTIVE, AFFORDABLE AND TIMELY: DOD ACQUISITION](#)

By Jason Tate and Ron Granieri May 22, 2020

*Buying a handgun for the Army isn't as simple as going to Cabelas with \$17M on a credit card, but sometimes we make it a little too hard. Jason Tate joins @RonaldGranieri to try and demystify acquisition.*

**WEEK OF 25 MAY 2020 – ISSUE 8**[FACT AND FICTION: THE RECOUNTING OF WWII WITH JAMES HOLLAND \(ON WRITING\)](#)

By James Holland and Michael Neiberg May 27, 2020

*Whether it's a novel, a factual book or a BAFTA recognized documentary @james1940 always informs and entertains. He joins @MichaelNeiberg in the studio to discuss his passion for writing.*

[WAR\(GAMING\) WHAT IS IT GOOD FOR? A WHITEBOARD](#)

By War Room May 28, 2020

*Just because it's called WARgaming doesn't mean it can't be used to prepare for catastrophes & natural disasters. 7 scholars respond to our latest Whiteboard @Georgetown @NavalNews @MarineCorpsU @RexBrynen @AWC\_ORSA @krisjandr @kwheaton*

[SOCIAL MEDIA: GOOD MEDICINE OR A BAD PILL \(EISENHOWER SERIES\)](#)

By Ryan Ehrler, Steve McNamara, Henry Schantz and Ron Granieri May 29, 2020

*The world is better connected than ever before. That should be a good thing, often it is, occasionally it's deadly. What's social media's place in today's military? @Flying074 Steve McNamara, and Henry Schantz join @ronaldgranieri*

**WEEK OF 1 JUNE 2020 – ISSUE 9**[DIMINISHING TERRITORIAL CONTROL MAY INCREASE LETHAL POWER OF ISIS](#)

By Alisa Laufer June 2, 2020

*If ISIS's identity as a state & thus its claim of territory was central to its existence, then shouldn't it be defeated as many claim? Attacks on foreign soil would suggest to the contrary. @alisalalala examines the relationship.*

[THE QUDS DILEMMA: DEALING WITH IRAN'S INTERNATIONAL ARM](#)

By Andrew Narloch June 3, 2020

*Economic and trade sanctions are a useful tool in shaping behavior, unless the target of the sanctions doesn't play by the rules. Andrew Narloch explores the international criminal network that fuels the Iranian economy.*

[WHOSE HISTORY? WHOSE HERITAGE? MEMORY AND MEMORIALS IN THE ARMED FORCES](#)

By Vianesa Vargas and Ron Granieri June 4, 2020

*What should the DoD do when a part of its history is offensive to a significant number of its members? @vianesavargas joins @ronaldgranieri to discuss why now is the right time to abandon ties to Confederate generals.*

[LOSING THE STRATEGIC “BATTLE” AGAINST THE PRC \(BUT NOT THE “WAR”\): PT I – EMERGING CONFLICT DOMAINS](#)

By Hugh Harsono June 5, 2020

*Energy, telecom and cyber - three critical domains where the U.S. must change its way in order to dominate and fend off Chinese advances. Hugh Harsono explains where the country is falling short in pt 1.*

**WEEK OF 8 JUNE 2020 – ISSUE 10**[READINESS IS PRIORITY #1, BUT READY FOR WHAT?](#)

By Michael Loftus, Will McKannay, James Markley and Ron Granieri June 9, 2020

*Can a roll of the dice & a couple of wild cards help the Army define what readiness really means? @loftusmt & @WillMcKannay think it can and they built a board game to prove it. The two join Jim Markley & @RonalGranieri to discuss.*

[LOSING THE STRATEGIC “BATTLE” AGAINST THE PRC \(BUT NOT THE “WAR”\): PT II – TALENT MANAGEMENT](#)

By Hugh Harsono June 10, 2020

*The right person, in the right job, at the right time. That seems easy enough. It's not & Hugh Harsono says if the U.S. military doesn't figure out talent mgt quickly it will be costly in the competition w/ China & other peers.*

[ONE HELL OF A TRAVEL VOUCHER \(DUSTY SHELVES\)](#)

By Matthew Morton June 11, 2020

*50 days, 37 stops, in the back end of a modified B-24 Liberator visiting South America, Africa, Europe, and the Levant during the summer of 1944. It's a heckuva way to see the world. Matt Morton takes a look at one general's travels for DUSTY SHELVES.*

## **WEEK OF 15 JUNE 2020 – ISSUE 11**

### [NEW WEAPONS FOR NEW DOMAINS? \(EISENHOWER SERIES\)](#)

*By Ryan Ehrler, Henry Schantz, Dave Short and Ron Granieri June 16, 2020*

*Imagine the tech you need now & in 15 yrs, adjust for the enemy, do it jointly, keep it simple & stay w/in the budget. Oh and do it in space too @Flying074 Henry Schantz Dave Short & @ronaldgranieri discuss strategic visioning.*

### [OWING AND OWNING: LATIN AMERICA, CHINA, AND THE PANDEMIC](#)

*By Fabiana Sofia Perera June 18, 2020*

*As COVID-19 depresses demand & disrupts supply, energy prices plummet. For much of Latin America that means dramatic drops in GDP. As China comes to the rescue in the region what can the U.S. do to ensure security & prosperity in these countries?.*

### [SERVICE TO THE NATION: CLOSING THE CIVIL-MILITARY DIVIDE \(EISENHOWER SERIES\)](#)

*By Aaron Sadusky, Eric Swenson, Melissa Wardlaw and Ron Granieri June 19, 2020*

*In the midst of a pandemic a generation wonders what the future holds. @MajorWardlaw Aaron Sadusky & Eric Swenson share thoughts on national service, new higher ed goals & the impact on the all volunteer force @ronaldgranieri.*

## **WEEK OF 22 JUNE 2020 – ISSUE 12**

### [EFFECTS AND OPERATIONAL DESIGN: LEARNING FROM WWI CAMPAIGNS](#)

*By Michael Adams June 22, 2020*

*Removed from doctrine in '08, effects based operations are the misunderstood tool that "failed" in the Middle East. Mike Adams takes a look at WWI campaigns for unknown, unintentional and cultivate examples of EBO in history.*

### [REFORMING INDIAN DEFENSE: IMPLICATIONS FOR NATIONAL SECURITY PROFESSIONALS?](#)

*By Thomas Bajus and Patrick Bratton June 23, 2020*

*For the first time in decades India seems serious about much needed military reforms and reorganization. Will they truly happen this time and what does it mean for the region and the U.S.? Patrick Bratton and Thomas Bajus examine.*

### [WHAT IF COVID-19 ENTERED THE CARLISLE BARRACKS?: A SIMULATION OF INSTALLATION CONTAGION](#)

*By Nicholas Blasco June 24, 2020*

*Summer's just starting but back to school isn't far off. What does resident course look like in a pandemic? Nick Blasco is back with the results of a USAWC specific simulation that should make for well informed policies.*

[THEY REALLY READ IT FOR THE ARTICLES](#)

*By Amber Batura and Jacqueline E. Whitt June 25, 2020*

*Playboy magazine was found regularly amidst U.S. military men in Vietnam. The lure of a beautiful centerfold was often the gateway to real, substantive articles that informed service men about the home front.*

[SARS-COV-2 AND THE WAR AGAINST WMD \(COVID-19 SERIES\)](#)

*By Nabila Jamshed June 26, 2020*

*What do COVID-19 and WMD have in common? They're not the same but they have similar impact. @NabilaJamshed explains there are answers in a WMD style defense.*