



WAR ROOM

ONLINE JOURNAL OF THE U.S. ARMY WAR COLLEGE

INDEX OF ARTICLES & FEATURES

VOLUME 11 (FALL 2019)

WEEK OF 30 SEPTEMBER 2019 – ISSUE 1

[WHERE HAVE WE SUCCEEDED: A WHITEBOARD](#)

By War Room September 30, 2019

What would you say are the most unheralded successes of the U.S. foreign policy since September 11, 2001? WAR ROOM presents the top 5 answers from respected scholars in the field.

[ROLL OUT THE ROBOTS! MANAGING COMM NETWORKS AND ACCESS IN THE FUTURE](#)

By Paul Chlebo October 2, 2019

Roll out the talking robots – or at least the artificial intelligence (AI) technologies that can manage human communication networks on the future battlefield.

[SOME THINGS CHANGE, SOME STAY THE SAME – EPISODE 2](#)

By Emily Knowles, Celestino Perez, Jacqueline E. Whitt and Andrew A. Hill October 4, 2019

Is AI actually changing the very nature of war? Or is it just convenient to make the claim? Regulars Whitt, Hill, and Perez are joined by Emily Knowles to discuss Ep 2

WEEK OF 7 OCTOBER 2019 – ISSUE 2

[SOME THINGS CHANGE, SOME STAY THE SAME – EPISODE 3](#)

By Emily Knowles, Celestino Perez, Jacqueline E. Whitt and Andrew A. Hill October 8, 2019

Join our scholars for the third and final episode where they decide whether nature and character are important in describing war.

[WILL NEW DOCTRINE FIX MISSION COMMAND?](#)

By Doug Orsi and Bobby Mundell October 9, 2019

Can revamped doctrine finally give mission command the boost it needs in the U.S. Army? Orsi and Mundell feel it goes much deeper and starts in garrison.

[WE'RE ALL CONSTRUCTIVISTS NOW](#)

By Jacqueline E. Whitt and Ron Granieri October 11, 2019

How do nat'l security professionals understand adversaries' & allies' actions & motivations? What tools does the War College provide its students to prepare them for their next level of leadership?

WEEK OF 14 OCTOBER 2019 – ISSUE 3[TEACHING GENDER AND RACE IN HISTORY AT USMA](#)

By Greta Bucher and Jacqueline E. Whitt October 15, 2019

In a rapidly changing, high tech world, what place does history have in the education of military officers? And how must we teach it differently for maximum impact?

@notabattlechick.

[INSIDER THREATS - AN ESSAY CONTEST](#)

By War Room October 16, 2019

The OUSDI, in cooperation with WAR ROOM, is pleased to announce an essay contest to generate new ideas & elevate thinking about insider threats & how we respond to & counter them.

[THE HONG KONG PROTESTS: A CASE STUDY OF POLICE AND MILITARY USE OF FORCE](#)

By Nicholas Blasco October 17, 2019

The 2019 Hong Kong protests are the worst unrest in decades. Did the Police cause more harm than good in their methods? Can the United States learn from other's mistakes? Nick Blasco sees an opportune case study.

[JUNGLE MISSION: A REVIEW \(DUSTY SHELVES\)](#)

By Nathaniel Moir October 18, 2019

What can a 62 year old book about French Indochina teach us about modern warfare? Nathaniel Moir's DUSTY SHELVES contribution answers just that question.

@NathanielLMoir.

WEEK OF 21 OCTOBER 2019 – ISSUE 4[THE MILITARY AND THE MEDIA: A MATCH MADE IN...NECESSITY?](#)

By War Room October 21, 2019

One USAWC elective asked its students 'What is the state of the military's relationship with the media?' Here are their responses - and they may surprise you.

[BIAS IN THE MEDIA?...SAY IT ISN'T SO](#)

By Amanda Cronkhite and Ron Granieri October 22, 2019

Of course the media is biased...except your favorite news source ...right? Amanda Cronkhite joins Ron Granieri to delve into the reality of partisanship and objectivity in today's media.

@abcronkhite @RonaldGranieri.

[MEDIA AND THE MILITARY: A MATTER OF PROFESSIONALISM \(LOOKING AT YOU, #FOXNEWSIES\)](#)

By Jonathan Shine October 23, 2019

If we all played by the rules, could the media & the military really trust one another to do what's best for the republic? Jonathan Shine examines the tensions between two professions that might seem at complete odds.

WEEK OF 28 OCTOBER 2019 – ISSUE 5[THE MOST IMPORTANT LEGACY OF THE VIETNAM CONFLICT: A WHITEBOARD](#)

By War Room October 28, 2019

The legacy of the Vietnam Conflict is in the eye of the beholder. Proximity, involvement, sacrifice, and politics all color an individual's perspective. @amyjay401 @HeatherMStur @notabattlechick.

[RETHINKING STRATEGY IN VIETNAM AFTER TET - EPISODE 1](#)

By Robert Brigham, Gregory Daddis, Lien-Hang Nguyen and Jacqueline E. Whitt October 29, 2019

What are the truths and the myths that still haunt our perception of the U.S. involvement Vietnam. Were victory and peace truly doomed post Tet Offensive? @RobertKBrigham @notabattlechick.

[RETHINKING STRATEGY IN VIETNAM AFTER TET - EPISODE 2](#)

By Robert Brigham, Gregory Daddis, Lien-Hang Nguyen and Jacqueline E. Whitt October 29, 2019

Our panel continues the conversation in Ep 2 - What are the truths & the myths that still haunt our perception of the U.S. involvement Vietnam? Were victory & peace truly doomed post Tet Offensive? @RobertKBrigham @notabattlechick.

WEEK OF 4 NOVEMBER 2019 – ISSUE 6[CONFESSIONS OF A FAILED STRATEGIST](#)

By Jobie Turner November 5, 2019

Can you build a tenable strategy if you don't really understand the problem and all of the players and their interests first? Jobie Turner lays out his journey of understanding in part 1 of his series @TurnerJobie

[THE KURDISH LESSON](#)

By Larry Goodson November 7, 2019

America's reliance on allies has been crucial since the birth of the nation. But alliances are not one sided and they come with long term strings. Larry Goodson examines the timeless lesson of the present situation in Syria.

[ALLIES ARE MORE THAN FRIENDS](#)

By Eirik Kristoffersen and Ron Granieri November 8, 2019

Major General Eirik Kristoffersen, Chief of the Norwegian Army, discusses his perspectives on strategic leadership and the importance of allies and relationships. @RonaldGranieri.

WEEK OF 11 NOVEMBER 2019 – ISSUE 7[WAC MARRIAGE CASE: THINKING ABOUT GENDER, SEX, AND MILITARY SERVICE](#)

By Tanya Roth and Jacqueline E. Whitt November 12, 2019

In the waning years of the Women's Army Corps one marriage confounded all of the Army's rules @DrTanyaRoth @notabattlechick @outinnatsec @Natsecgirlsquad.

[ESTIMATING THE SITUATION: INTUITION, DELIBERATION, OR A THIRD WAY?](#)

By Kristan Wheaton and Kelly Morningstar November 14, 2019

What is more important in estimating the situation - the deliberate planning prowess of the staff or the intuition and experience of the commander? Or is there a third option?.

[BOOK LOVERS NEED APPLY: A DUSTY SHELVES PODCAST](#)

By Thomas Bruscano, Jonathan Klug and Ron Granieri November 15, 2019

The DUSTY SHELVES editors join Ron Granieri in the studio to further explain the series and put out a call for your submissions. @Strategy_Troll @RonaldGranieri.

WEEK OF 18 NOVEMBER 2019 – ISSUE 8[HA/DR: A CASE STUDY FOR POTENTIAL BILATERAL U.S.-CHINA INTEROPERABILITY](#)

By Hugh Harsono November 19, 2019

Can two strategic competitors find a common ground for cooperation? Can humanitarian assistance and disaster relief build partnerships between the United States and China?.

[THE CHALLENGES OF WRITING BIOGRAPHIES](#)

By Fredrik Logevall and Michael Neiberg November 21, 2019

Frederik Logevall joins Mike Neiberg to discuss writing techniques, biographies and what story JFK's life tells us about the rise of American power in the 20th century.

[A QUESTION OF PROFESSIONALISM](#)

By Sanders Marble November 22, 2019

Can highly skilled military technicians find time to hone their trade while still focusing on the profession? The question is still as relevant today as it was 100 years ago.

WEEK OF 25 NOVEMBER 2019 – ISSUE 9[ABRAHAM LINCOLN: THANKSGIVING 1863](#)

By War Room November 26, 2019

WAR ROOM commemorates Abraham Lincoln's 1863 Thanksgiving Proclamation, given in a time when cause for thanks was perhaps difficult to find.

WEEK OF 2 DECEMBER 2019 – ISSUE 10[COMPETITIVE ADVANTAGE: MORE THAN JUST TECHNOLOGY](#)

By Gail Fisher, Joel Hillison and Buck Haberichter December 3, 2019

The concept of competitive advantage gets thrown around a lot, but has the DoD properly defined it quantitatively and qualitatively? Is it more than just cutting edge technology?

[WOULD ADMITTING MORE REFUGEES MAKE US SAFER?](#)

By Mark Grey December 5, 2019

Is closing our borders to legitimate refugees making us safer or creating more instability in the world? Long-term national security may depend on us opening our doors wider in the here and now.

[THE WEST POINT CLASS OF 1829](#)

By Paul Springer and Jacqueline E. Whitt December 6, 2019

What can the West Point class of 1829 tell us about the professional and intellectual development of the officer corps? Springer shares the experiences that shaped their outlooks on officership, war, and success. @notabattlechick

WEEK OF 9 DECEMBER 2019 – ISSUE 11[DIVERSITY IN PROFESSIONAL MILITARY EDUCATION](#)

By Megan Hennessey, Brandy Jenner and Ron Granieri December 10, 2019

Diversity means many things to many people. What does it mean to the DoD specifically when you're talking about the students and faculty of a professional military education institution?

[IMPROVING INSTITUTIONAL STRATEGY: A CONVERSATION WITH MR. ROBIN SWAN](#)

By Petra Thomas and Robin Swan December 12, 2019

How does a successful military strategist view the world? For starters it requires a significant mental flexibility and the ability to view the environment through many different frames. @USArmyOBT

[THE 2019 HOLIDAY GIFT GUIDE](#)

By War Room December 13, 2019

It's that time of the year again. Time to find that perfect gift for your favorite national security professional. And to help we've got the anxiously awaited WAR ROOM Gift Guide for 2019.

[LEADERSHIP ROLE MODELS IN FICTION LITERATURE: A WHITEBOARD](#)

By War Room December 17, 2019

Leadership comes in all shapes and sizes. Some of it good, some of it bad. We can learn something from all of it. What leaders in fiction have something to teach us.

WEEK OF 16 DECEMBER 2019 – ISSUE 12[MAKING PEACE, KEEPING PEACE](#)

By Paul Williams and Ron Granieri December 19, 2019

Peacekeeping is a difficult mission. It's even more difficult when peace isn't actually desired by all participants. Paul Williams joins Ron Granieri to examine the ups & downs of peacekeeping in Somalia @PDWilliamsGWU @RonaldGranieri.

WEEK OF 23 DECEMBER 2019 – ISSUE 13[WINSTON CHURCHILL: CHRISTMAS 1941](#)

By War Room December 24, 2019

In keeping with WAR ROOM's tradition of reprinting the holiday messages of leaders throughout history, here is the full text of Winston Churchill's 1941 Christmas Eve address. Happy Holidays to all of you and here's to a bright New Year.

WEEK OF 30 DECEMBER 2019 – ISSUE 14

[PARIS 1919: A CONVERSATION WITH MARGARET MACMILLAN](#)

By Margaret MacMillan and Michael Neiberg December 31, 2019

WWI was a global war, and the Paris Peace Conference in 1919 opens up a global view from the end of the First World War. Margaret MacMillan discusses her studies of the topic with Michael Neiberg.

[WHAT'S IN A NAME?](#)

By John Bonin and Mark Balboni January 2, 2020

If recent history is any indicator, we need more deployable HQs. Then why does the Army keep resourcing non-deployable organizations?