



WAR ROOM

ONLINE JOURNAL OF THE U.S. ARMY WAR COLLEGE

INDEX OF ARTICLES & FEATURES

VOLUME 9 (SPRING 2019)

WEEK OF 1 APRIL 2019

TENSIONS AND PARADOXES FACING SENIOR LEADERS (LEADER PERSPECTIVES)

By Mark Carleton-Smith and Jacqueline E. Whitt, released 2 April
General Sir Mark Carleton-Smith, British Army, discusses his perspectives on strategic leadership and balancing continuity with the need for change.

INFORMATION APOCALYPSE, PART III: THE WAR ON REALITY

By Mari Eder, released 3 April
Technology's ability to disseminate attractive false narratives is potentially dangerous, as society's ability to cope with reality could diminish.

A ZOMBIE ALLIANCE OR ALLIANCE AGAINST ZOMBIES? NATO AT 70 YEARS (ANNIVERSARIES)

By Joel Hillison, released 4 April
As NATO turns 70, is it still relevant or just a shadow of its former self? This article says the Alliance remains critically important for stability.

WEEK OF 8 APRIL 2019

FROM COMPETITORS TO COALITIONS: CAN ARMY SPECIAL OPS FORCES SHOW THE WAY WITH CHINA?

By Hugh Harsono, released 9 April
Competition between the U.S. & China may limit mil-to-mil cooperation, but what if they had to conduct operations together? ARSOF might provide a way ahead.

FORECASTING THE 2019 SOUTH AFRICAN ELECTIONS

By Dan Hampton and Chris Wyatt, released 10 April
Examines the May 2019 elections in South Africa and the nation's political and economic environment surrounding a vote whose outcomes are tough to predict.

LIFE IS TOO SHORT FOR BAD BEER: THE LIMITS OF "EMBRACING THE SUCK"

By Craig Bullis, released 12 April
Uses acceptance of "bad beer" as a metaphor for a growing culture where bad decisions are blindly accepted and enforced under the guise of being "tough".

WEEK OF 15 APRIL 2019**BEYOND TASK FORCE SMITH: 'NATIONAL' UNPREPAREDNESS FOR WAR IN KOREA**

By Michael E. Lynch and Jacqueline E. Whitt, released 15 April

Task Force Smith was but a symptom of U.S. unpreparedness for Korea; this podcast presents national-level issues to address before the next war.

HUMAN SHIELDS AND PERFDY: ADDRESSING ILLEGAL CONDUCT IN OPERATIONS

By Louis René Beres, released 17 April

While misuse of protected persons violates laws of armed conflict, one must expect such behavior in future operations. Israel faces this now. What to do?

WEEK OF 22 APRIL 2019**HOW TO TELL THE STORY OF A WAR: THE OIF STUDY**

By Frank Sobchak, Jim Powell, and Jacqueline E. Whitt, released 23 April

Team members from the recently released two-volume study on the Iraq War discuss their experiences of preparing, researching, and writing on the project.

AUTHORITY AND RESPONSIBILITY: MAYBE IT'S NOT ALL YOUR FAULT, ARMY!

By Garri Hendell, released 24 April

As the Army prepares to fight and win, it depends on civilian leaders providing backing, guidance, and resources -- what if that does not materialize?

THE EUROPEAN UNION LOOKS FORWARD II: DEVELOPING EU CAPABILITIES

By Aili Ribulis and Darrell Driver, released 26 April

Updates a podcast from 2018 presenting on-going initiatives and challenges in developing new and expanded capabilities in the European Union.

WEEK OF 29 APRIL 2019**AN UNBEATEN ROMAN GENERAL: SCIPIO AFRICANUS [GREAT CAPTAINS]**

By G. K. Cunningham and Andrew A. Hill, released 30 April

This episode of the Great Captains series presents the ancient Roman General Scipio Africanus who defeated Hannibal and was overall unbeaten in battle.

INF TREATY WITHDRAWAL: THE CONGRESSIONAL ROLE

By Frank Jones, released 1 May

Attention to the role of the political leader has narrowed understanding of arms control. This article presents the Congressional role in requisite detail.

DEMOGRAPHICS, AGING, AND SECURITY IN THE INDO-PACIFIC (INDO-PACIFIC SERIES)

By Jennifer Sciubba and Jacqueline E. Whitt, released 3 May

This is our first episode in a series on the Emerging Environment in the Indo-Pacific Region, covering demographic change, aging, and impacts on security.

WEEK OF 6 MAY 2019**THE MEANING OF 'PARTNERSHIP' IN THE INDO-PACIFIC (INDO-PACIFIC SERIES)**

By Tanvi Madan, Lindsay Ford, and Jacqueline E. Whitt, released 7 May

This is our second episode in a series on the Emerging Environment in the Indo-Pacific Region, covering alliances and partnerships and their impact on U.S. policy.

THE IRON TRIANGLE: TECHNOLOGY, STRATEGY, ETHICS, AND THE FUTURE OF KILLING MACHINES

By Jacob Scott, released 8 May

How can the US reconcile the rapid development of autonomous weapons by its adversaries with the need to sustain ethical approaches to their use?

SECURITY IN THE INDO-PACIFIC REGION: THE VIEW FROM TOKYO (INDO-PACIFIC SERIES)

By Jeffrey Hornung and Jacqueline E. Whitt, released 10 May

What is the Japanese perspective on security challenges in the Indo-Pacific, and to what extent do they continue to value their partnership with the US?

WEEK OF 13 MAY 2019**HYPERCOMPETITION AND TRANSIENT ADVANTAGE (INDO-PACIFIC SERIES)**

By Nate Freier, Dana Tucker, and Buck Haberichter, released 14 May

Can the U.S. assume an enduring competitive advantage in the Indo-Pacific Region, and if not, what does this mean for the U.S. and its allies there?

REBRANDING THE REBALANCE: ASSESSING U.S. INDO-PACIFIC STRATEGY (INDO-PACIFIC SERIES)

By Zachary Griffiths and Tom Fox, released 15 May

Three visions currently compete for American strategy in the region, but none are likely to succeed. Here are some other ideas for an Indo-Pacific strategy

HOW COMPETITORS USE TECHNOLOGY TO SHAPE THE ENVIRONMENT (INDO-PACIFIC SERIES)

By Renée DiResta, Jonathan Rieber, and Jacqueline E. Whitt, released 17 May

How have the rapid advances of the Internet and modern information technologies changed society and emboldened competitors in the Indo-Pacific region?

WEEK OF 20 MAY 2019**IF YOU ARE NOT FIRST YOU ARE LAST: GAINING AN ADAPTIVE EDGE THROUGH PROTOTYPE WARFARE**

By Toby Whitmarsh and Arnel David, released 21 May

What can the US military learn from the British movement toward 'Prototype Warfare' and the desire to improve adaptability in the British military?

"FICINT": ENVISIONING FUTURE WAR THROUGH FICTION & INTELLIGENCE (INDO-PACIFIC SERIES)

By August Cole and Jacqueline E. Whitt, released 22 May

Fiction writing is presented as a way of describing plausible war scenarios from both friendly and enemy perspectives through critical and creative thinking

SECURITY FORCE ASSISTANCE NEEDS THE STILWELL COMBINATION

By Edward Ballanco, released 24 May

Joseph Stilwell was highly skilled in security force assistance and an expert in all things China. How can the Army develop more Joseph Stilwells today?

WEEK OF 27 MAY 2019**GENDER INTEGRATION AND THE EXPERIENCE OF BEING A "FIRST"**

By Jessica Wright and Jacqueline E. Whitt, released 29 May

As the US military integrates women in combat roles, one retired major general reflects on her service, women in the military, and those who supported her

FACING A FUTURE WITH ORGANIZED WEAPONIZATION OF SOCIAL MEDIA

By Debasis Dash, released 31 May

Tells how the February 2019 India-Pakistan crisis demonstrates the power of organized use of social media to further political aims throughout an operation.

WEEK OF 3 JUNE 2019**HOW DO ORGANIZATIONS CHANGE AFTER INCORPORATING ARTIFICIAL INTELLIGENCE?**

By Tom Spahr, Chris Chase, Andre Abadie, and Jacqueline E. Whitt, released 3 June

What should the U.S. military learn from other organizations who have adopted artificial intelligence technologies into their business practices?

MODELING COMPETITION AND COLLABORATION IN STRATEGIC GAMES: SOLVING THE "PRISONER'S DILEMMA"?

By Shawn Kadlec, released 4 June

Strategic gaming can help military and non-military organizations cooperate better, if they realistically model strategic decision making environments

ON HOLDING THE ENEMY ACCOUNTABLE: CUSTOMS OF RETALIATION IN THE CIVIL WAR

By Lorien Foote and Jacqueline E. Whitt, released 5 June

How did combatants enforce the lawful practice of war prior to the Geneva Conventions and other conceptions of international laws of warfare?

WEEK OF 10 JUNE 2019

HOW CHANGE OF FLAG OFFICER COMMANDERS IMPACT THEIR ORGANIZATIONS

By Bob Bradford, Matt Coburn, and Jacqueline E. Whitt, released 11 June

How does the routine changeover of flag officer commands affect the organizations they lead -- for good and bad? What might commanders do about it?

HOW CLIMATE CHANGE AFFECTS AFRICAN SECURITY

By Tom Sarsfield, released 13 June

Mali and Nigeria offer case studies for how climate change can hasten the deterioration of security and cultivate insurgent groups in Africa

WEEK OF 17 JUNE 2019

HOW A HOMING PIGEON SAVED THE LOST BATTALION OF WORLD WAR I (DUSTY SHELVES)

By Frank Blazich and Jacqueline E. Whitt, released 18 June

Explains how homing pigeons served as an important communication means through World War I, and tells the story of how a pigeon saved the Lost Battalion

INCORPORATING ARTIFICIAL INTELLIGENCE: LESSONS FROM THE PRIVATE SECTOR

By Paul Oh, Tom Spahr, Chris Chase, and Andre Abadie, released 19 June

A War College study of several private industries may give clues on how to best incorporate artificial intelligence technologies into the military.

WHY SENIOR LEADERS SHOULD NOT TAKE PERSONAL FINANCE FOR GRANTED

By Jay Parker, Mark Henderson, and Jacqueline E. Whitt, released 20 June

Demands of strategic leaders can sometimes overwhelm their abilities to manage their personal affairs, particularly personal finance. What can leaders do?

WEEK OF 24 JUNE 2019

STRATEGY AS PERFORMANCE: EDUCATING STUDENTS TO GO BEYOND ENDS, WAYS, & MEANS

By Celestino Perez and Jacqueline E. Whitt, released 24 June

Is military strategy, as taught in professional military education, too closely tied to the ends-ways-means paradigm? What is missing?

THERE IS NO SPOON: RETHINKING WAR IN THE GRAY ZONE

By Terrie Peterkin, released 25 June

Rapid technological advancements have scholars and theorists debating whether the nature of war is changing. What should strategists and planners do?

CLEARING THE BATTLEFIELD: WHY DE-MINING IS A POWERFUL U.S. CAPABILITY

By Shawn Kadlec, Jared Harper, Rick Coplen, and Jacqueline E. Whitt, released 26 June

How does de-mining, formally known as Humanitarian Mine Action, support U.S. national security interests and building partner security capacity?

WRITE FOR US!

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